

PartnerRe



# AXIS and PartnerRe:

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Creating a Market Leader with Superior  
and Sustainable Value

June 2015

## Participants in Solicitation

PartnerRe, AXIS, their respective directors and certain of their respective executive officers may be considered participants in the solicitation of proxies in connection with the proposed transaction. Information about the directors and executive officers of PartnerRe is set forth in its Annual Report on Form 10-K for the year ended December 31, 2014, which was filed with the SEC on February 26, 2015, its proxy statement for its 2014 annual meeting of stockholders, which was filed with the SEC on April 1, 2014, its Quarterly Report on Form 10-Q for the quarter ended March 31, 2015, which was filed with the SEC on May 4, 2015 and its Current Reports on Form 8-K, which were filed with the SEC on March 27, 2014, May 16, 2014 and January 29, 2015. Information about the directors and executive officers of AXIS is set forth in its Annual Report on Form 10-K for the year ended December 31, 2014, which was filed with the SEC on February 23, 2015, its proxy statement for its 2014 annual meeting of stockholders, which was filed with the SEC on March 28, 2014, its Quarterly Report on Form 10-Q for the quarter ended March 31, 2015, which was filed with the SEC on May 4, 2015 and its Current Reports on Form 8-K, which were filed with the SEC on March 11, 2015, January 29, 2015, August 7, 2014, June 26, 2014, March 27, 2014 and February 26, 2014.

These documents can be obtained free of charge from the sources indicated above. Additional information regarding the participants in the proxy solicitations and a description of their direct and indirect interests, by security holdings or otherwise, will be contained in the proxy statement/prospectus and other relevant materials to be filed with the SEC when they become available.

- ☑ Global insurance/reinsurance powerhouse built to perform through secular and cyclical change
  - Strengthened positioning expands business opportunities
  - “Go-to” market for profitable business opportunities
  - Diversified, less volatile, capital efficient business
  
- ☑ Combination drives superior and stable value creation
  - Active portfolio management and high diversification support superior returns and lower volatility
  - Improved capital efficiency
  - Superior and sustainable approach to capital management
  - At least \$200 million in identifiable and actionable expense savings
  
- ☑ Combination results in double-digit EPS accretion and meaningful ROE expansion
  
- ☑ Ability to accelerate franchise productivity to solidify leadership in key markets
  - Specialty expertise across the organization
  - Untapped growth in all segments
  - Significant management experience with third party capital
  
- ☑ Attractive entry point for investors seeking superior value creation

# Significant Opportunity from Secular Change

## Current dynamics favor differentiated companies

- Reinsurance demand changing
  - Long-term capital management tool
  - More selectivity with respect to counterparties
  - Centralization of purchasing
  - Certain insurers seeking greater capacity
- Growing demand for primary insurance and life, accident & health in both developed and emerging markets
- Increased supply of alternative capital sources creates opportunities to provide a broader range of cost-effective solutions to clients
- Positive selection – market concentrating in a consolidating environment
- Differentiation through technology and data analytics as well as expense control

## Positioning of the combined company

- ☑ Top 5 global reinsurer with increased scale and relevance
  - Leading franchise in attractive specialty markets
  - Expands business opportunities
  - Improved service capabilities, scale and breadth of products
- ☑ Positioned to seize growth opportunities in attractive specialty insurance and life, accident and health markets globally
- ☑ Greater opportunity to leverage presence of alternative capital
  - Lower cost of capital by matching risk to different forms of capital
  - Enhanced product offering for clients
- ☑ More efficient operation (e.g. operating expenses, capital structure)
- ☑ Increased balance sheet strength and capital generation provides flexibility in deployment of capital including reinvestment in the business

**Combined company will be an early mover and well positioned to capitalize on industry dynamics**

# Combined Franchise Defined by Financial Strength and Prudence

PartnerRe



PartnerRe



PartnerRe

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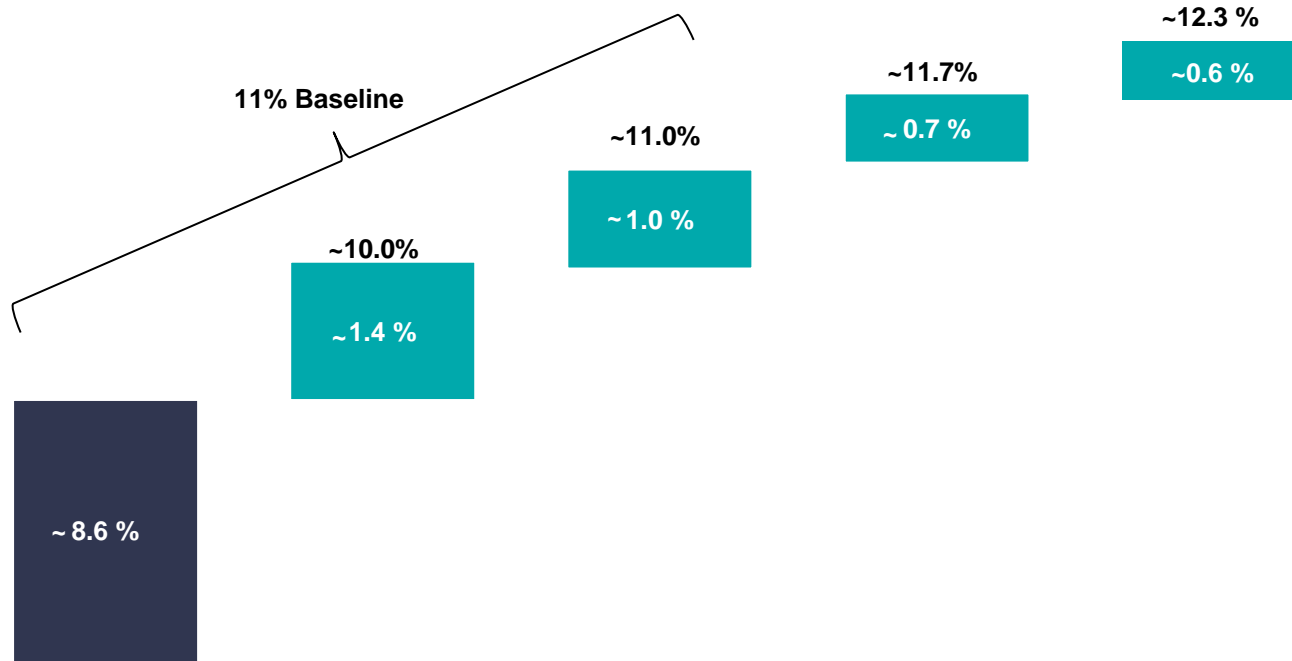


As of 31-March-2015

	PartnerRe	AXIS	PartnerRe + AXIS
<b>Tangible Common Equity</b>	\$ 5.8	\$ 5.3	\$ 10.4
<b>Total Capitalization</b>	8.1	7.0	14.8
<b>Total Debt / Capitalization</b>	10.2%	14.1 %	13.1 %
<b>Common Financial Strength Ratings (A.M. Best / S&amp;P)</b>	A+ / A +	A+ / A +	Anticipate A+ / A+
<b>Preferred Ratings (S&amp;P)</b>	BBB	BBB	Anticipate BBB
<b>Last 10 Years of Favorable Reserve Development</b>	10 of 10	10 of 10	
<b>Capitalization Above "AA" S&amp;P Level</b>	✓	✓	✓

Note: AXIS and PartnerRe management, S-4 to be filed by both AXIS and PartnerRe on 6/1/2015. Pro forma figures adjusted for payment of \$11.50 pre-close dividend per PRE share.

# Significant Enhancement of Operating RoE



- Meaningful additional upside in 3rd Party Capital
- Added benefit from Incremental Growth as run-rate levels are achieved beyond 2017
- 2%+ potential ROE upside with 100bps incremental increase in interest rates
- Potential additional upside from pricing improvements

Source: AXIS and PartnerRe management, S-4 to be filed by both AXIS and PartnerRe on 6/1/2015

(1) Figure excludes any synergies or repurchase activity from 3Q15 closing to YE2017. Includes impact of regular dividends.

(2) Represents net effect on Operating RoE from \$200mm of synergies, phased in 50% in 2016 and 100% in 2017 as per S-4 to be filed on 6/1/2015. All adjustments subject to an assumed pro forma tax rate of 16.0%.

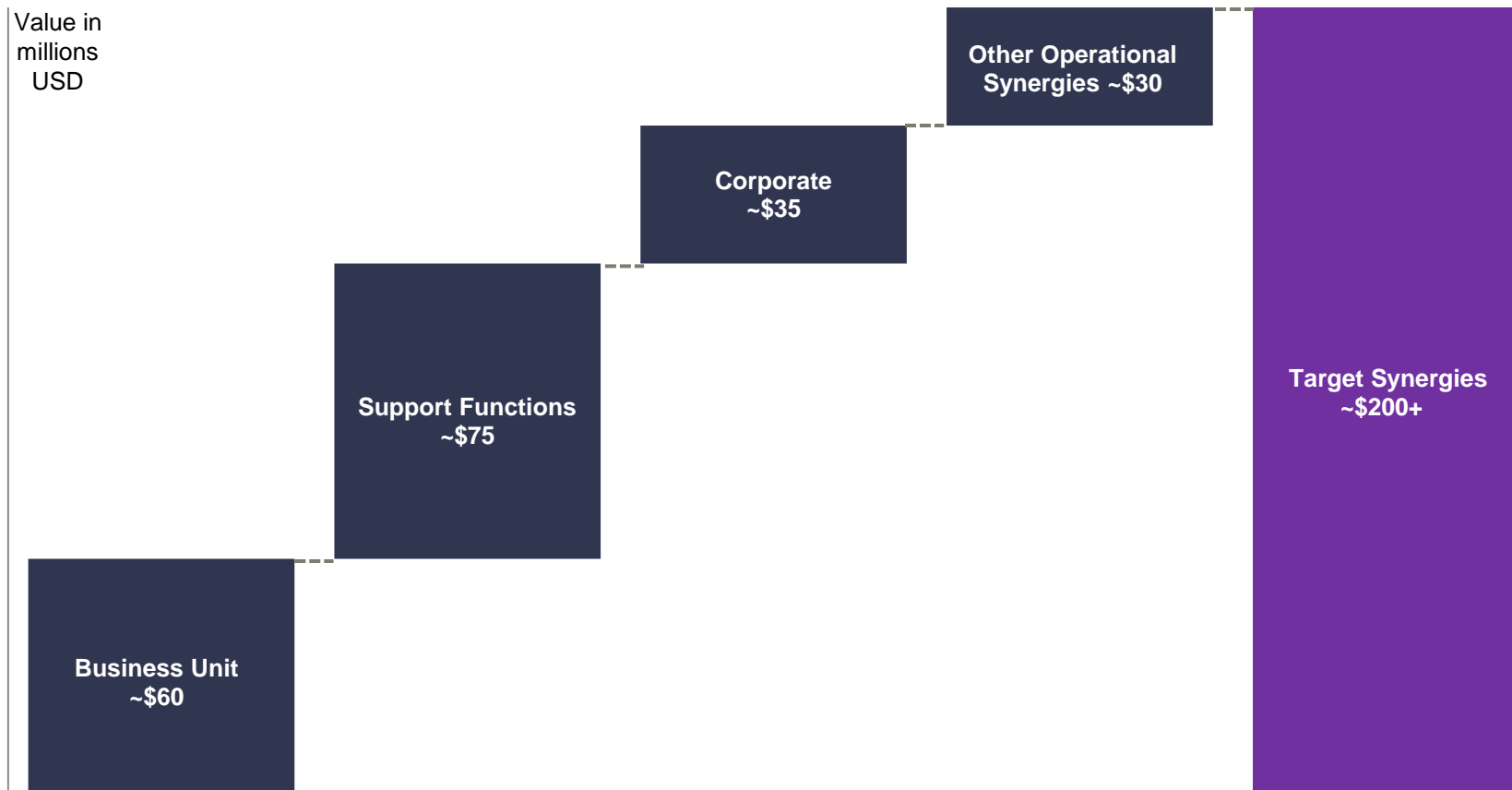
(3) Represents return of 100% of operating earnings, plus return of \$750mm post-closing.

(4) Represents net effect on Operating RoE from over \$60mm of pre-tax income from third-party capital vehicles. \$150mm in freed up capital used to repurchase shares on 12/31/2016.

(5) Represents incremental \$50mm of insurance pre-tax underwriting income and \$20mm of Life and A&H pre-tax underwriting income in 2017.

# 1 Clear Path to Achieving Target Expense Synergies by 2017

At Least \$200 Million in Identifiable and Actionable Expense Savings



Management team has extensive experience in successful expense reduction initiatives

# 2 Enhanced Ability to Return Capital While Growing the Business

## Key Drivers Enabling Capital Return

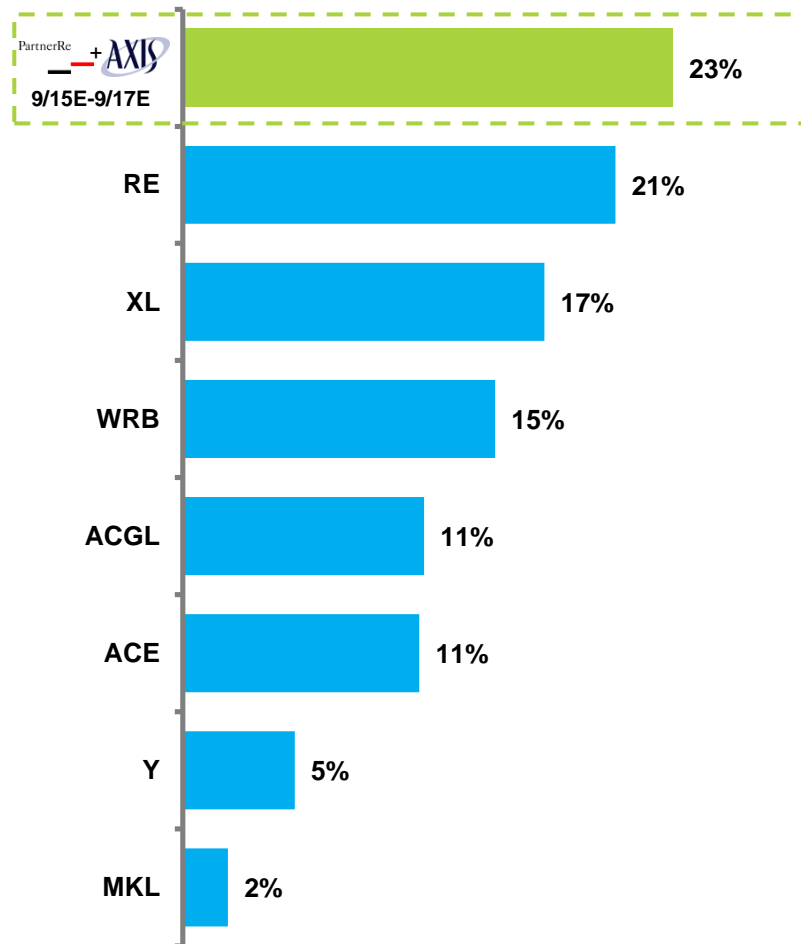
- Less-volatile income stream and strong track record with rating agencies supports aggressive capital management strategy
- Strong net income generation benefitting from strength of combined platform and synergies
- Increasing contribution from less capital intensive businesses, leading to further capital efficiencies
- Strong growth prospects without a commensurate increase in required capital, driven by increased scale and diversification
- Third-party capital actively used to drive stable / high return on equity fee income and to liberate capital

## Capital Deployment

- ☑ **\$750mm expected to be returned to combined company shareholders immediately after closing**
- ☑ **In addition, \$2.2bn+ of buybacks and dividends expected through year-end 2017– equivalent to 100% of operating earnings**
- ☑ **Further deployable capital anticipated from third-party capital vehicles**
- ☑ **Expected to maintain peer leading dividend payout ratio**

(1) “BoP” refers to beginning of period. Capital return defined as cumulative dividends paid and share buybacks as percent of beginning of period common equity as referenced. Peers reflect 2-year capital return from 12/31/12 – 12/31/14. PRE + AXS pro forma reflects 2-year capital return from 9/30/15E – 9/30/17E.

## Total Capital Return as a % of BoP Equity <sup>(1)</sup>





### 3 Capital Optimization / Third-Party Capital

- Availability of third party alternative capital creates meaningful opportunities to leverage franchise, offer broader range of cost effective solutions to clients and brokers, generate attractive fee revenue and release capital
- Long history and deep management experience with third party capital
- Both organizations have increased leverage of third party capital relationships in recent history
- Already place multiple lines and risks with third party capital
- Different stages of execution across a broad range of third party capital opportunities to optimize flexibility in allocating risks to best form of risk funding
- Combination magnifies potential



**Leverages franchise position, generates incremental fees and reduces capital requirements**

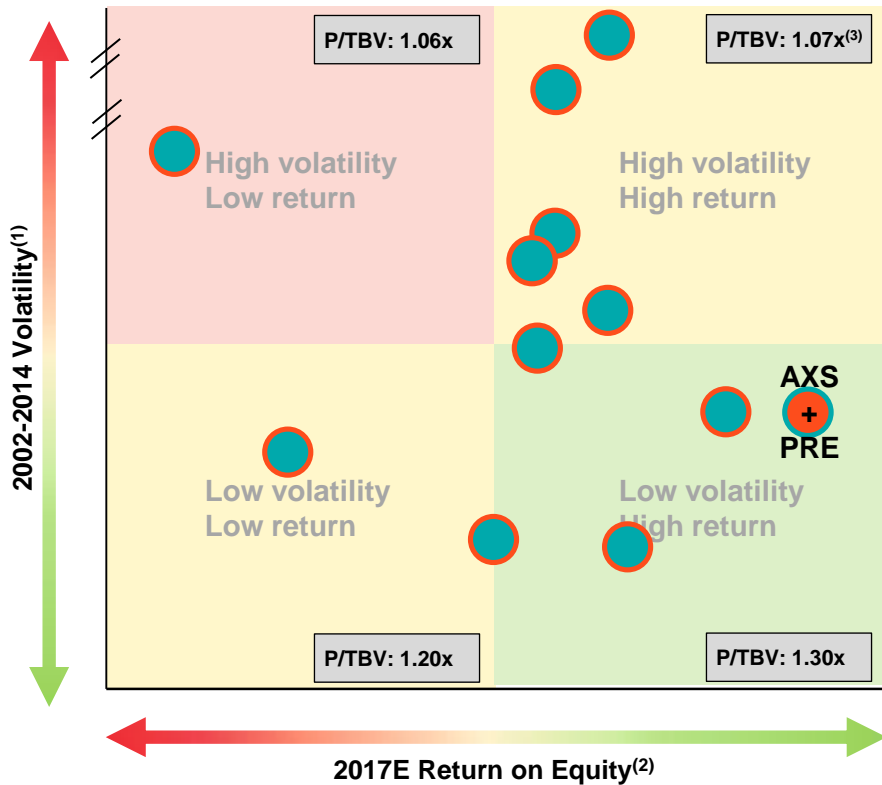
# 3 + 4 Significant New Growth Opportunities

	“Baseline” Growth Rates	+	Incremental Growth Opportunities from Combination		
			New Sources of Incremental Growth	Illustrative Impact by 2017	
3 Reinsurance	Flat NPW Growth		<ul style="list-style-type: none"> <li>Scale creates greater servicing and consultative capabilities and therefore greater access</li> <li>Greater utilization of third-party capital</li> </ul>	Over <b>\$60mm in additional annual fee revenue</b> and ~\$150mm capital relief from third-party capital management	} ~\$130mm of incremental annual pre-tax earnings
4A Insurance	~5% NPW Growth		<ul style="list-style-type: none"> <li>Greater access to exclusive top-relationship underwriter opportunities by brokers</li> <li>Increased capacity for clients</li> <li>Expansion into new geographies (e.g., Latin America, Middle East)</li> <li>Greater retention of quality specialty business</li> </ul>	~\$50mm of annual pre-tax earnings from higher growth and greater retention	
4B Life and A&H	~10% NPW Growth		<ul style="list-style-type: none"> <li>Significant opportunities in emerging markets (e.g., Latin America, Middle East) from greater scale and broader product offering</li> <li>Cross-selling opportunities</li> <li>Opportunities driven by Affordable Care Act in the U.S.</li> </ul>	~\$20mm of annual pre-tax earnings	

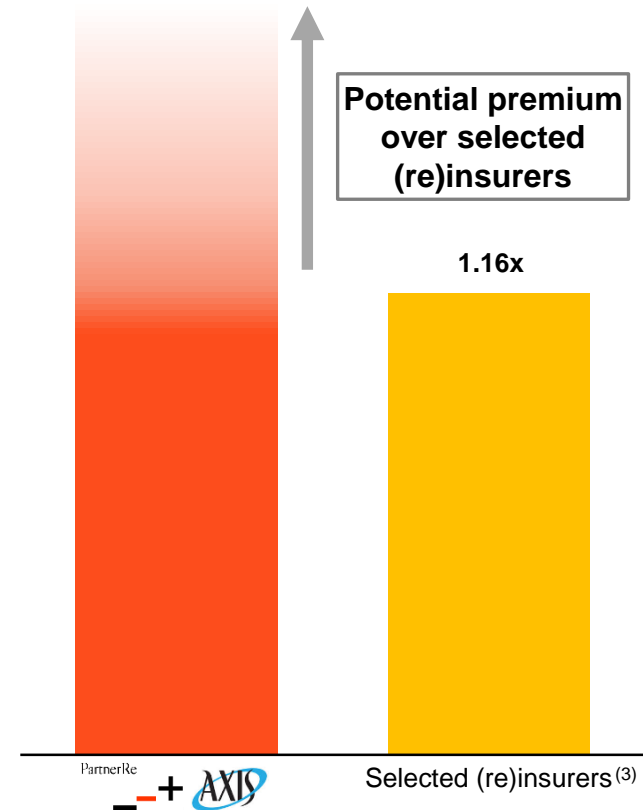
# Strong Case for Multiple Expansion

The Combined Company's High ROE / Low Volatility Profile Supports a Premium Valuation Relative to Peers

## 2017E ROE Versus Historical Volatility<sup>(1)</sup>



## Price-to-tangible Book Value



Note: Market data as of 5/27/15, unless otherwise noted. Selected (re)insurers include ACE, ACGL, AGII, AHL, AWH, ENH, MRH, RE, RNR, VR, and XL.

Price-to-tangible book value multiples shown are the averages of the multiples for the companies that fall into each quadrant.

(1) Earnings volatility based on annual net income for the 2002 – 2014 period.

(2) Consists of 2017E ROE, based on I/B/E/S estimates for peers and on management estimates for the pro forma combined company.

(3) Selected (re)insurers include ACE, ACGL, AGII, AHL, AWH, ENH, MRH, RE, RNR, VR, and XL. MRH's multiple is its last unaffected multiple as of 12/10/2014. Also includes XL's multiple pro forma for its combination with Catlin, where the tangible book value is sourced from an 8-K filed on March 19, 2015.

# Significant Trading Valuation Upside Potential

## Illustrative Pro Forma Valuation Upside (Post -Amalgamation)<sup>(1)</sup>

<u>Pro Forma Q3 2015E TBVPS</u>	<u>Pro Forma Q3 2015E P / TBV</u>	<u>Implied Price Per AXS Share</u>	<u>Implied Value Per PRE Share<sup>(2)</sup></u>	<u>Implied P / 2017E Multiple</u>	
				<u>Incl. Synergies; Ex. Growth Initiatives<sup>(3)</sup></u>	<u>Incl. Synergies and Growth Initiatives<sup>(3)</sup></u>
	1.16 x	~\$58 - \$60	~\$138 - \$143	~8.9x - 9.2x	~7.9x - 8.3x
	1.20	60 - 62	142 - 148	9.2 - 9.6	8.3 - 8.6
~\$50 - \$52	1.25	63 - 65	148 - 153	9.7 - 10.1	8.7 - 9.0
	1.30	65 - 68	153 - 159	10.1 - 10.5	9.1 - 9.4
	1.35	68 - 70	159 - 165	10.6 - 11.0	9.5 - 9.9

Source: AXIS and PartnerRe management, S-4 to be filed by both AXIS and PartnerRe on 6/1/2015

(1) Q3 2015E TBVPS estimate based on historical figures rolled forward for projected results incorporating expected PGAAP adjustments as per S-4 to be jointly filed on 6/1/2015.

(2) Applies 2.18x exchange ratio, includes \$11.50 / share dividend.

(3) Includes impact of anticipated third-party capital and growth initiatives by 2017E.

# Strong Credit Profile for Preferred Shareholders

	PRE Standalone	AXS Standalone	MergeCo
<b>Long-Term Rating (S&amp;P)</b>	A- (Stable Outlook)	A- (Stable Outlook)	Anticipate A-
<b>Preferred Rating (S&amp;P)</b>	BBB	BBB	Anticipate BBB
<b>Financial Strength Rating (AM Best / S&amp;P)</b>	A+ / A+	A+ / A+	Anticipate A+ / A+
<b>Pro Forma Senior Debt</b>	\$0.8bn	\$1.0bn	\$1.9bn
<b>Equity Capitalization (3/31/2015)</b>	\$7.3bn	\$6.0bn	\$12.9bn
<b>Pro Forma (Debt &amp; Preferred) / Total Capitalization</b>	20.7%	23.0%	23.1%
<b>Earnings Volatility<sup>(1)</sup></b>	98%	57%	71%
<b>2017E Earnings Before Preferred Share Dividends<sup>(2)</sup></b>	\$536mm	\$553mm	\$1,266mm <sup>(3)</sup>

Source: Company filings

(1) Earnings volatility calculated as the standard deviation divided by the average annual net income for the 2002 – 2014 period.

(2) Preferred shares dividends reflect 2014 actual preferred dividends paid for both PartnerRe and AXIS.

(3) Excludes incremental earnings from third-party capital management and other identified new growth opportunities.

- ☑ Global insurance/reinsurance powerhouse built to perform through secular and cyclical change
  - Strengthened positioning expands business opportunities
  - “Go-to” market for profitable business opportunities
  - Diversified, less volatile, capital efficient business
  
- ☑ Combination drives superior and stable value creation
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# Appendix A: Pro Forma Business Mix Profile

PartnerRe



# Enhanced Platform for Diversified Growth and Profitability

FY 2014  
GPW

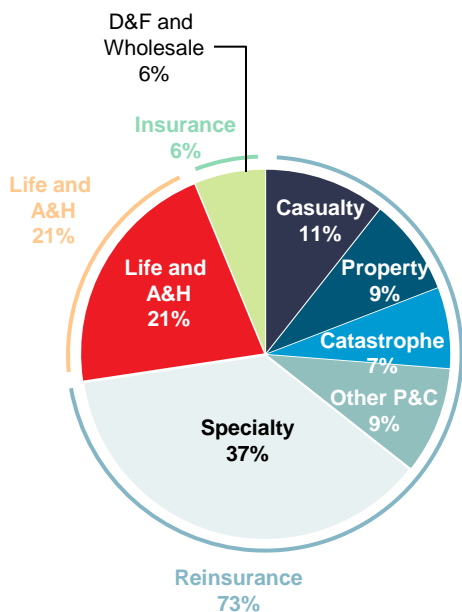
## BUSINESS OVERVIEW

PartnerRe

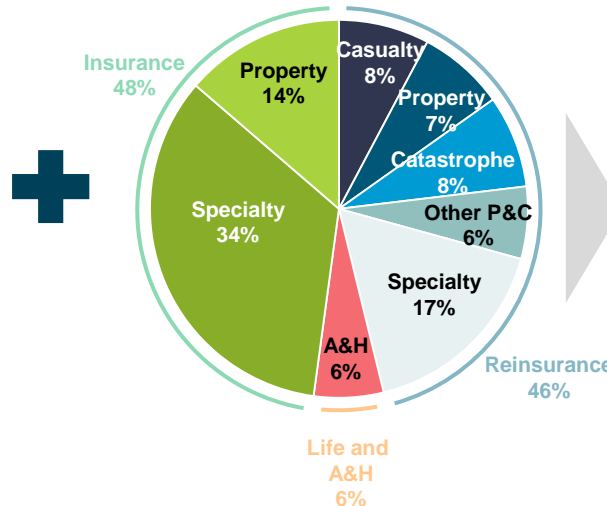
AXIS

Pro Forma Combined

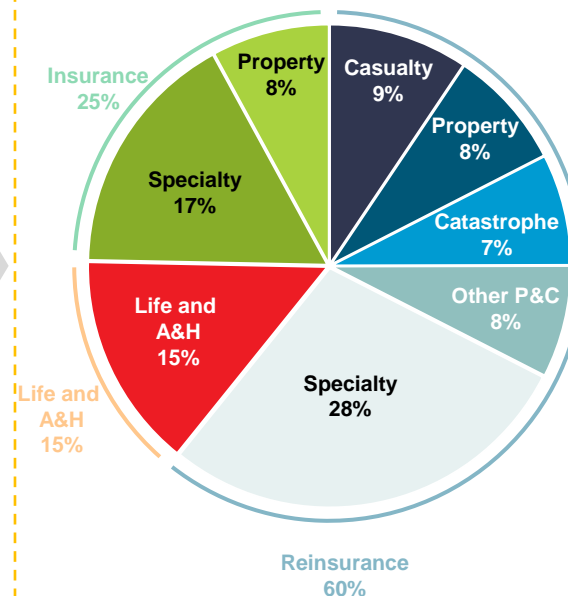
\$5.9B



\$4.7B



\$10.6B



Note: PRE standalone D&F represents aviation, casualty, energy offshore, energy onshore, engineering, marine and property. Onshore energy, engineering and property map to pro forma property insurance; aviation, casualty, offshore energy and marine map to pro forma specialty insurance.

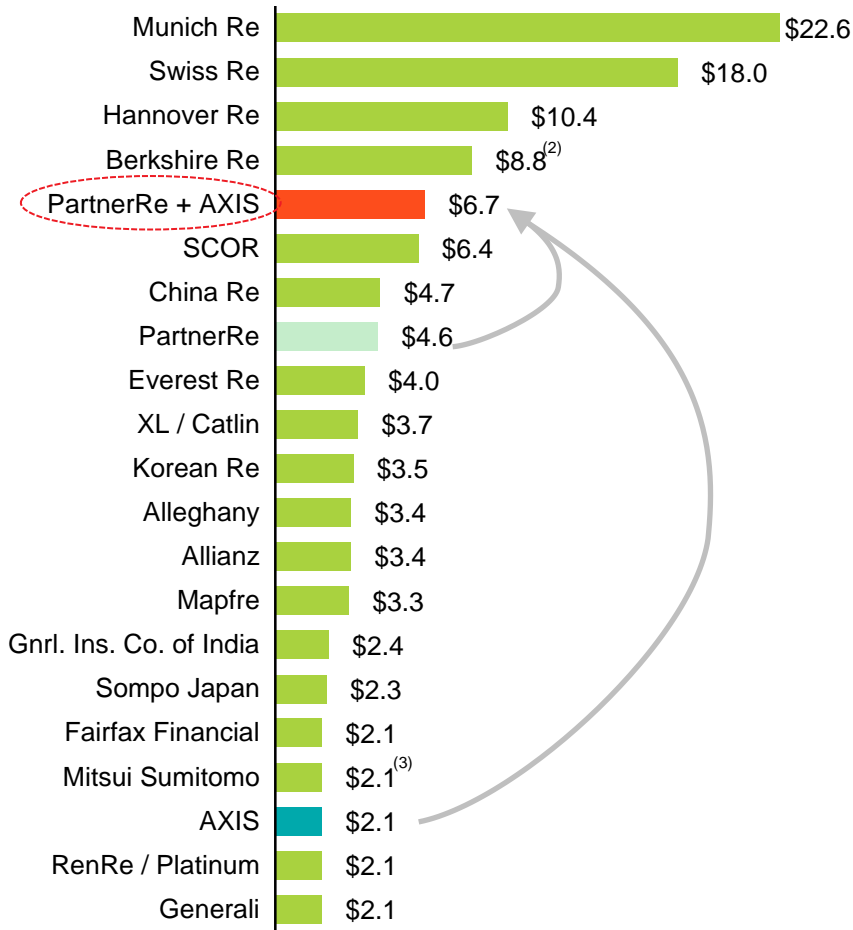
Note: For PartnerRe Specialty includes Agriculture, Aviation/Space, Credit/Surety, Energy, Engineering, Marine, Specialty Casualty and Specialty Property. For AXIS Specialty Re includes: Agriculture, Credit/Surety, Engineering, Marine and Specialty Casualty; Specialty Insurance includes: Marine, Terrorism, Aviation, Credit and Political Risk, Liability and Professional Lines.



# Transformative Combination Creating a Global Reinsurance Leader

## Top Global P&C Reinsurer by Reinsurance GPW<sup>(1)</sup>

(\$ in billions)



- Top 5 global reinsurer with leading position among broker-based reinsurers
- Leading, global position in a number of attractive specialty reinsurance lines
- Highly regarded underwriting and service capabilities
- Complementary portfolios with limited overlap
- Ability to channel third-party capital to deliver expanded client solutions
- Profitable growth opportunities:
  - » Improved service capabilities, scale and breadth of products
  - » Access to preferred treaties and signings
  - » Combined analytics enhance value for cedants, including in emerging markets
  - » Ability to leverage Lloyd's platform

(1) Rankings are by 2013 GPW.

(2) Berkshire Hathaway Reinsurance includes General Re. Corp.

(3) GPW not disclosed. Indicated values are on a NPW basis.

# Leading, Global Position in a Number of Attractive Specialty Reinsurance Lines

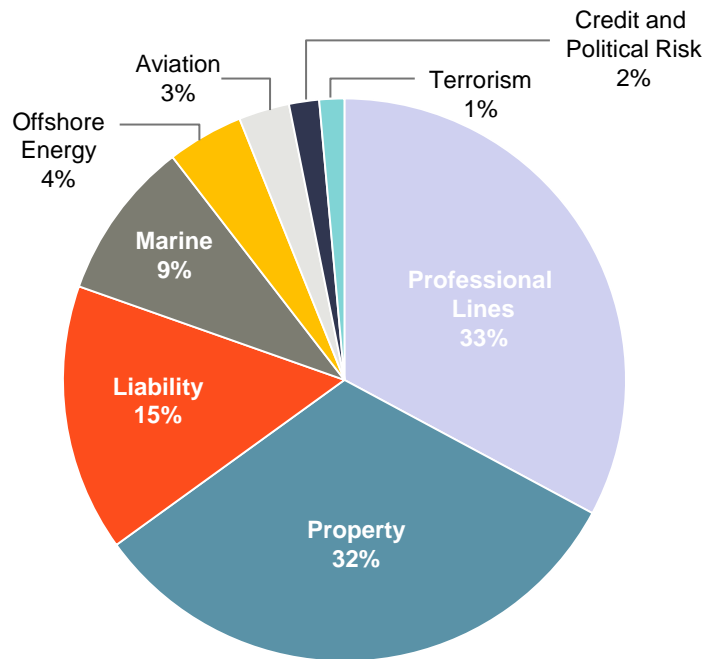
Specialty reinsurance solutions account for the majority of the combined company's reinsurance portfolio. Enhanced scale and enlarged capital base allows combined company to capture incremental growth

Line of Business	Combined Position	Why Attractive?
Agriculture	#2	<ul style="list-style-type: none"><li>• Provides opportunity for profitable growth through various cycles</li><li>• Businesses that require technical expertise</li><li>• Resilient to current industry dynamics</li></ul>
Credit / Surety	#2	
Aviation / Space	Top 5	
Specialty Casualty	Top 5	
Engineering	Top 5	
<b>Overall</b>	<b>Top 3</b>	

# Successful, Growing Global Specialty Insurance Business

## Pro Forma Combined Insurance Breakdown FY 2014 GPW

### By Line of Business



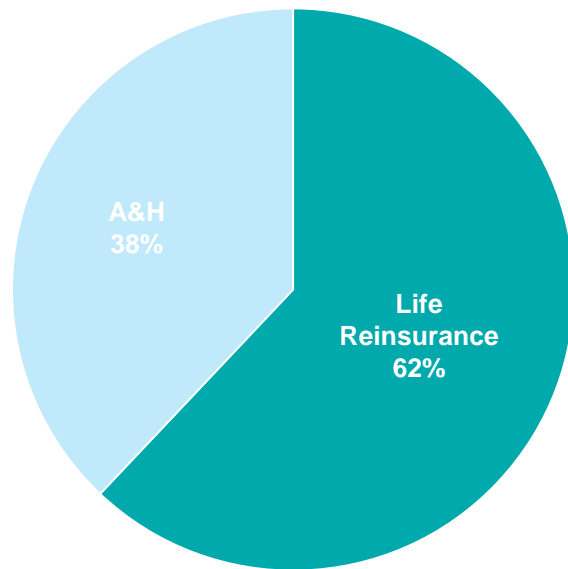
**Total Insurance GPW:  
\$2.6bn**

- Enhanced market prominence due to relationships and overall positioning with brokers
  - » Greater line sizes and breadth of products more attractive to brokers and clients
- Growth business
  - » 13% of 2014 GPW from new initiatives (CAGR of 48% since 2009)
  - » US property middle market CAGR of 15% since 2009
- Balanced consolidated platform will require less reinsurance allowing for increased insurance revenue
- Enhanced profitability due to scale
- Opportunity from expanded geographic presence
  - » Increase in Lloyd's presence
  - » Leverage complementary geographic platforms (e.g. London, Hong Kong, etc.)
  - » Leverage technical capabilities to grow smaller account business

# Life, Accident & Health Leader with High Growth Potential

## Pro Forma Combined Life and A&H Breakdown FY 2014 GPW

### By Line of Business



Total GPW:  
\$1.5bn

- Uncorrelated with P&C business
- Complementary franchises with global product development capabilities and significant geographic reach
  - » Combination of life and health make for a more attractive partner
- Full complement of products and services for the global benefits market
- Strong market presence
  - » Top 10 global life and health reinsurer
  - » Top 3 U.S. health reinsurer; AXIS and PartnerRe rated #1 and #2 in US A&H reinsurance broker survey<sup>1</sup>
- Growth business
  - » PRE LTM GPW growth rate of 31%; AXS GPW CAGR since 2011 of 30%
- Compelling growth opportunities:
  - » U.S. healthcare - Affordable Care Act has shifted risk to entities that require risk share partners
  - » Accelerated growth in international healthcare
  - » Initiatives in Middle East, Latin America, and Asia
  - » New specialty areas (expats; HNW individuals)
  - » Hybrid delivery model maximizes opportunities
- (Re)insurance business will participate selectively in certain higher growth and return segments
  - » Limited exposure to highly regulated, mainstream health insurance businesses

(1) As per Flaspohler survey.

# Appendix B: Other Information

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# Merger of Equals Overview

<b>Consideration to Shareholders</b>	<ul style="list-style-type: none"><li>▪ AXIS shareholders to receive 1 share of the amalgamated company per common share in a tax free reorganization</li><li>▪ PartnerRe shareholders to receive 2.18 shares of the amalgamated company per common share in a tax free reorganization</li><li>▪ Preferred shares to remain outstanding as preferred shares of the amalgamated company</li></ul>
<b>Dividend to PartnerRe Common Shareholders</b>	<ul style="list-style-type: none"><li>▪ Extraordinary one-time cash dividend of \$11.50 per share payable in connection with, and contingent upon, closing</li></ul>
<b>Pro Forma Ownership</b>	<ul style="list-style-type: none"><li>▪ ~51.5% PartnerRe shareholders</li><li>▪ ~48.5% AXIS shareholders</li></ul>
<b>Corporate Governance of Combined Company</b>	<ul style="list-style-type: none"><li>▪ 7 PartnerRe appointees to Board and 7 AXIS appointees to Board</li><li>▪ Management team leveraging talent from both organizations</li></ul>
<b>Accelerated Timeline to Closing</b>	<ul style="list-style-type: none"><li>▪ PartnerRe and AXIS shareholder approvals</li><li>▪ Regulatory Approvals: all insurance regulatory filings made; all anti-trust clearances obtained</li><li>▪ Expected close in the third quarter of 2015</li></ul>

# Positive Rating Agency Feedback

“Despite the announced approximately \$560 million special cash dividend, we expect the combined company’s capitalization will remain very strong and materially redundant to ‘AA’ level after the deal closes and through 2017”

“We anticipate the combined entity's financial leverage will stay below 25% with fixed-charge coverage of at least 4x.”

“We also expect the merger to achieve at least \$200 million in annual run-rate pretax cost synergies in the first two years of operations.”

*S&P Press Release, May 4, 2015*

“Successful execution of the PRE-AXIS combination could provide positive credit benefits relating to diversification of earnings and business profile, leveraging the benefits of a larger organization”

“...if the transaction with AXIS closes as planned, Fitch would likely affirm PRE's current ratings...”

*Fitch Press Release, May 4, 2015*

## Important Information For Investors And Shareholders

This communication does not constitute an offer to buy or sell or the solicitation of an offer to buy or sell any securities or a solicitation of any vote or approval. This communication relates to a proposed business combination between PartnerRe Ltd. (“**PartnerRe**”) and AXIS Capital Holdings Limited (“**AXIS**”). In connection with this proposed business combination, PartnerRe and/or AXIS may file one or more proxy statements, registration statements, proxy statement/prospectus or other documents with the Securities and Exchange Commission (the “**SEC**”). This communication is not a substitute for any proxy statement, registration statement, proxy statement/prospectus or other document PartnerRe and/or AXIS may file with the SEC in connection with the proposed transaction. INVESTORS AND SECURITY HOLDERS OF PARTNERRE AND AXIS ARE URGED TO READ THE PROXY STATEMENT(S), REGISTRATION STATEMENT(S), PROXY STATEMENT/PROSPECTUS AND OTHER DOCUMENTS THAT MAY BE FILED WITH THE SEC CAREFULLY AND IN THEIR ENTIRETY IF AND WHEN THEY BECOME AVAILABLE BECAUSE THEY WILL CONTAIN IMPORTANT INFORMATION. Any definitive proxy statement(s) (if and when available) will be mailed to stockholders of PartnerRe and/or AXIS, as applicable. Investors and security holders will be able to obtain free copies of these documents (if and when available) and other documents filed with the SEC by PartnerRe and/or AXIS through the website maintained by the SEC at <http://www.sec.gov>. Copies of the documents filed with the SEC by PartnerRe will be available free of charge on PartnerRe’s internet website at <http://www.partnerre.com> or by contacting PartnerRe’s Investor Relations Director by email at [robin.sidders@partnerre.com](mailto:robin.sidders@partnerre.com) or by phone at 1-441-294-5216. Copies of the documents filed with the SEC by AXIS will be available free of charge on AXIS’ internet website at <http://www.axiscapital.com> or by contacting AXIS’ Investor Relations Contact by email at [linda.ventresca@axiscapital.com](mailto:linda.ventresca@axiscapital.com) or by phone at 1-441-405-2727.



## Forward Looking Statements

Certain statements in this communication regarding the proposed transaction between PartnerRe and AXIS are “forward-looking” statements. The words “anticipate,” “believe,” “ensure,” “expect,” “if,” “illustrative,” “intend,” “estimate,” “probable,” “project,” “forecasts,” “predict,” “outlook,” “aim,” “will,” “could,” “should,” “would,” “potential,” “may,” “might,” “anticipate,” “likely,” “plan,” “positioned,” “strategy,” and similar expressions, and the negative thereof, are intended to identify forward-looking statements. These forward-looking statements, which are subject to risks, uncertainties and assumptions about PartnerRe and AXIS, may include projections of their respective future financial performance, their respective anticipated growth strategies and anticipated trends in their respective businesses. These statements are only predictions based on current expectations and projections about future events. There are important factors that could cause actual results, level of activity, performance or achievements to differ materially from the results, level of activity, performance or achievements expressed or implied by the forward-looking statements, including the risk factors set forth in PartnerRe’s and AXIS’ most recent reports on Form 10-K, Form 10-Q and other documents on file with the SEC and the factors given below:

- the failure to obtain the approval of shareholders of PartnerRe or AXIS in connection with the proposed transaction;
- the failure to consummate or delay in consummating the proposed transaction for other reasons;
- the timing to consummate the proposed transaction;
- the risk that a condition to closing of the proposed transaction may not be satisfied;
- the risk that a regulatory approval that may be required for the proposed transaction is delayed, is not obtained, or is obtained subject to conditions that are not anticipated;
- AXIS’ or PartnerRe’s ability to achieve the synergies and value creation contemplated by the proposed transaction;
- the ability of either PartnerRe or AXIS to effectively integrate their businesses; and
- the diversion of management time on transaction-related issues.

PartnerRe’s forward-looking statements are based on assumptions that PartnerRe believes to be reasonable but that may not prove to be accurate. AXIS’ forward-looking statements are based on assumptions that AXIS believes to be reasonable but that may not prove to be accurate. Neither PartnerRe nor AXIS can guarantee future results, level of activity, performance or achievements. Moreover, neither PartnerRe nor AXIS assumes responsibility for the accuracy and completeness of any of these forward-looking statements. PartnerRe and AXIS assume no obligation to update or revise any forward-looking statements as a result of new information, future events or otherwise, except as may be required by law. Readers are cautioned not to place undue reliance on these forward-looking statements that speak only as of the date hereof.